Partnering to manage spatial information

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Managing spatial information in a collaborative partnership of Government, private sector and academia

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working with industry: <u>the partnering model</u>

examples

- Viemap maimenant
- Spatial Vision Vicmap books
- Victorian Mapping and Address Service
- <u>Coordinated Imagery Program</u>
- Notification and Edit Service
- <u>GPSnet</u>
- research and innovation
- underlying governance and institutional arrangements
- summary



working with industry: the partnering model

- the strategic triangle
 - public good driven by capability, and appropriately authorised
- co-production builds the strategic diamond
 - strengthens capability, improves public good, but,
 - authorising environment essential



working with industry: the partnering model

Victoria's experience – partnering:

- drives proaress (aet more done with less)
- reduces tunnel vision, broadens perspective
- encourages innovation, efficiencies
- strengthened through the involvement of academia (fores not appropriate for either a public sector or private sector player)
- doesn't always come off, acceptance of risk, and a risk management approach





- core maintenance and development functions for Vicmap outsourced:
- contracted roles now in place for over a decade
 - SKM (Jacobs Engineering Group) the current provider





example: topographic mapping

the core of partnering

- response:
 - the Spatial Vision Vicmap book series

DEPI manages data custodians, maintains the data, drives quality improvements sets business requirements, defines mapping products to meet those requirements

ESOs

Spatial Vision map book production, operational control

get people and organisations doing what they do best

- ESOs fight fires, set requirements (customer)
- DSE maintains, improves data quality (data provider)
- Spatial Vision produces the mapbooks (operator)





example: topographic mapping





example: VMAS

by 2005 address management a critical issue

- how to get all agencies to a common understanding and use of a single authoritative source of address?
- how to get agencies to validate address to prevent incorrect addresses proliferating?
- how to tap the high volume address validation activities in key agencie to better inform address maintenance?

web services seen as a key enabler

significant perceived risk in creating new address management functions and services, especially based on new technologies



example: VMAS

- the partnering response
- build and operate tender for Victorian Mapping and Address Service (VMAS) foreshadowed partnering, required tenderers to respond by:
 - reducing-capital.acquation.ngsts.to.vo/govennt.
 - improving the address management performance by mining the address validation transactions
- successful tenderer response included:
 - marketing the VMAS service to the private sector (under a different brand) now returning 45% of operating costs
 - closed the loop on address maintenance through notification of address validation failures



example: Coordinated Imagery Program

- coordinated imagery acquisition for State and local government
- single set of technical specifications, single set of contract documentation, consolidated procurement process
- supported by industry and purchase partners
- has increased the amount of imagery being procured, while reducing costs to industry
- includes mechanisms to address industry and purchase partner concerns



- need to fundamentally overhaul data maintenance process – too slow, too expensive
 - paper-based process
 - multiple participants
 - long delavs
 - frustration for notifiers
- Online Notification and Edit (pilot) in 2007-08
- Notification and Edit Service (NES, full operational system) in 2008-09



- the key requirement: stop making edit/change decisions (on behalf of others)
 - decision must be made by custodian
- the key issue: the need to enrol custodians as the formal point of truth for edit decisions
- a custodian required for every data type
 - roads? local agvernment
 - schools? Department of Education and Early Childhood Development
 - and so on ...
 - what to do with potholes?



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- NESour largest, broadest and most successful partnership
- 450+ individuals, in 150 organisations, registered NES participants
 - 79 local governments as notifiers and custodians
 - Logica and SKM as maintainers and notifiers
 - ESOs as notifiers and custodians: Country Fire Authority, Emergency Services Telecommunications Authority, Ambulance Victoria, Metropolitan Fire and Emergency Services Brigade, Victoria Police
 - utilities as notifiers: Barwon Water, Melbourne Water, Yarra Valley Water, Telstra, North East Water, Goulburn Valley Region Water Corporation
 - state government as notifiers, custodians and maintainers: Park: Victoria, DEECD, DoJ, DHS, DoT, DPCD, DSE, VEC



- GPShet:
 - statewide
 - real-time
 - high reliability
 - 2cm accurate
 - audited and recorded
- network of 107
 Continuously
 Operating
 Reference
 Stations (CORS)









- Lake Bolac CORS positioning and monitoring two agricultural machines
- >600 licensed users, mostly agriculture, mining, construction, and R&D





- Most of the first 30-40 base stations established by industry and 'volunteered' into GPSnet
 - Reduced operating costs, improved reliability, performance
- leading edge implementation, world class
 - provides an R&D test bed for Victorian spatial indu
- key input to CRCSI-2 position program
- founded on partnerships



research and innovation

Cooperative Research Centre for Spatial Information

INDUSTRY	43PL SME consortium of 75 companies Large Energy utilities & Agriculture
GOVERNMENT (all levels)	ANZLIC - Lands Departments including New Zealand Diverse agencies e.g. Health; Planning and Infrastructure; Environment; Defence; Agriculture
RESEARCH	Universities - 4 Essential and 6 Other Participants including Internationals; and Telethon Institute for Child Health Research



research and innovation





research and innovation



















Australian Government Geoscience Australia

Toitu te Land whenua Information New Zealand









Governance and institutional arrangements

- Victorian spatial governance and strategy is whole-of-Victoria, not just Victorian Government
- Overall governance by Victorian Spatial Council, multisectoral body
 - Representation from local, state and federal government, private sector, utilities, professions and academia
 - Independent Chair
 - Secretariat and policy resourcing from Victorian State Government
 - <u>http://www.victorianspatialcouncil.org/</u>
- Fesponsible for setting the Victorian Spatial Information Strategy, encompassing all sectors interests and concerns
- Institutionalises the partnering model across government, private sector, academia



summary 29

- partnering 'business as usual' for Victorian spatial industry
 - provides real benefits, achieves more with less
 - grows an effective and versatile resource base beyond public sector.
- high level of trust, communication between sectors
 - Iong lead time began a decade ago
 - formal governance and institutional arrangements after about five years
- in combination, a concerted capability
 - healthy industry 'co-opetition'
 - able to achieve more collectively than in isolation
- government objectives
 - do more with less
 - industry development
- infrastructure to support strong R&D and innovation capability



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Thank you